

**Exhibit "A"**

**TWENTYNINE PALMS FIRE DEPARTMENT  
FISCAL YEAR 2010-2011 BUDGET**

***FINAL***

***As Adopted by the Board of Directors on***

***May 26, 2010***

**TWENTYNINE PALMS FIRE DEPARTMENT  
BUDGET SUMMARY  
FISCAL YEAR 2010-2011**

	Fiscal 2008-09	Fiscal 2009-10	Fiscal 2010-11	Fiscal 2011-12	Fiscal 2012-13	Fiscal 2013-14	Fiscal 2014-15
	Actual	Projected	Proposed Budget	Estimated	Estimated	Estimated	Estimated
<b><u>REVENUES</u></b>							
Operating Revenues	\$1,184,582	\$1,243,000	<b>\$1,246,000</b>	\$1,251,000	\$1,257,255	\$1,263,541	\$1,269,859
Increase in Special Tax rate	\$0	\$0	<b>\$0</b>	\$0	\$0	\$500,000	561,724
Donations and CPR Training Revenues	10,399	2,800	11,500	11,500	11,500	11,500	11,500
Grant Revenue	71,972	0	0	0	0	0	0
Assessment District #4 Construction Funds	0	0	0	0	0	0	0
Non-Operating Revenues	55,478	43,000	35,500	35,500	35,500	35,500	35,500
<b>Total Revenues</b>	<b>\$1,322,431</b>	<b>\$1,288,800</b>	<b>\$1,293,000</b>	<b>\$1,298,000</b>	<b>\$1,304,255</b>	<b>\$1,810,541</b>	<b>\$1,878,583</b>
<b><u>EXPENDITURES</u></b>							
Salaries & Benefits, Paid Staff	\$718,265	\$718,700	<b>\$778,700</b>	833,209	883,202	931,778	983,025
Volunteer Operations	114,751	124,000	<b>129,500</b>	129,500	129,500	129,500	129,500
Materials and Supplies	26,614	29,082	<b>34,700</b>	35,394	36,102	36,824	37,560
Outside Services	1,800	1,800	<b>1,800</b>	1,836	1,873	1,910	1,948
Utilities	25,760	26,500	<b>31,100</b>	32,033	32,994	33,984	35,003
Dispatching Fees	115,254	109,000	<b>105,000</b>	110,250	115,763	121,551	127,628
Repair and Maintenance	85,142	113,200	<b>106,500</b>	108,630	110,803	113,019	115,279
Insurance, Bonds and Workers Compensation	62,165	58,000	<b>59,600</b>	60,792	62,008	63,248	64,513
Overhead Allocation	32,686	35,918	<b>40,554</b>	41,365	42,192	43,036	43,897
Training, Travel & Conferences	13,119	15,300	<b>19,100</b>	19,482	19,872	20,269	20,674
Dues, Subscriptions, Books & Films	1,868	2,000	<b>2,400</b>	2,448	2,497	2,547	2,598
Legal Services and Professional Services	27,315	23,000	<b>28,000</b>	28,560	29,131	29,714	30,308
Allowance for Uncollectable Accounts	3,081	0	<b>0</b>	15,000	15,000	15,000	15,000
<b>Total Expenses Before Debt &amp; Capital Expend.</b>	<b>\$1,227,820</b>	<b>\$1,256,500</b>	<b>\$1,336,954</b>	<b>\$1,418,499</b>	<b>\$1,480,935</b>	<b>\$1,542,379</b>	<b>\$1,606,935</b>
<b><u>NON-OPERATING EXPENDITURES</u></b>							
Capital Expenditures		47,770	<b>32,000</b>	64,000	20,000	466,000	20,000
Expenditures From Donated Funds		1,000	<b>10,000</b>	0	0	0	0
<b>Total Expenditures</b>		<b>\$1,305,270</b>	<b>\$1,378,954</b>	<b>\$1,482,499</b>	<b>\$1,500,935</b>	<b>\$2,008,379</b>	<b>\$1,626,935</b>
<b>Total Revenue Less Total Expenditures</b>		<b>(\$16,470)</b>	<b>(\$85,954)</b>	<b>(\$184,499)</b>	<b>(\$196,680)</b>	<b>(\$197,838)</b>	<b>\$251,648</b>
Addition (Reduction) To Contingency Reserve		0	<b>0</b>	0	0	0	0
Addition (Reduction) To Apparatus/Comm. Reserve		70,000	<b>70,000</b>	29,000	70,000	(370,000)	90,000
<b>Change in Unrestricted Working Capital Balance</b>		<b>(\$86,470)</b>	<b>(\$155,954)</b>	<b>(\$213,499)</b>	<b>(\$266,680)</b>	<b>\$172,162</b>	<b>\$161,648</b>

FINAL

**TWENTYNINE PALMS FIRE DEPARTMENT  
PROPOSED BUDGET  
FISCAL YEAR 2010-2011**

		Fiscal 2008-09	Fiscal 2009-10	Fiscal 2009-10	Fiscal 2010-11
		Actual	Amended	Projected	Proposed
		<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>Budget</u>
<b><u>REVENUES</u></b>					
<b>Operating Revenues</b>					
1	Permits & Fees	778	600	1,000	1,000
2	Fire Protection Special Tax	1,183,804	1,242,000	1,242,000	1,245,000
3	<b>Total Operating Revenue</b>	<b>1,184,582</b>	<b>1,242,600</b>	<b>1,243,000</b>	<b>1,246,000</b>
<b>Non-Operating Revenues</b>					
4	Interest Revenues	25,754	25,000	6,000	5,000
5	Penalties	30,361	20,000	35,000	30,000
6	CPR Training Revenue	1,757	1,500	1,800	1,500
7	Donations	8,642	10,000	1,000	10,000
8	Grant Revenue (Including Carry-overs)	71,972	0	0	0
9	Assessment District #4 Construction Funds	0	0	0	0
10	Other Non-Operating Revenue	(637)	500	2,000	500
11	<b>Total Non-Operating Revenue</b>	<b>137,849</b>	<b>57,000</b>	<b>45,800</b>	<b>47,000</b>
12	<b>Total Revenues</b>	<b>\$ 1,322,431</b>	<b>\$ 1,299,600</b>	<b>\$ 1,288,800</b>	<b>\$ 1,293,000</b>

*FINAL*

**TWENTYNINE PALMS FIRE DEPARTMENT  
PROPOSED BUDGET  
FISCAL YEAR 2010-2011**

	<b>Fiscal 2008-09 Actual</b>	<b>Fiscal 2009-10 Amended Budget</b>	<b>Fiscal 2009-10 Projected</b>	<b>Fiscal 2010-11 Proposed Budget</b>	
<b><u>OPERATING EXPENSES</u></b>					
<b>SALARIES &amp; BENEFITS, PAID STAFF</b>					
<b>13</b>	<b>Salaries, Paid Staff</b>	<b>\$ 493,600</b>	<b>\$ 491,036</b>	<b>\$ 483,000</b>	<b>\$ 513,449</b>
<b>14</b>	Payroll Taxes	40,532	40,764	45,000	42,479
<b>15</b>	Group Medical/Dental/Vision/Life	82,131	90,000	87,000	98,500
<b>16</b>	Uniform Allowance	3,814	4,200	4,200	6,300
<b>17</b>	Retirement(PERS)	95,633	106,263	96,000	114,472
<b>18</b>	Medical Exams And Background Checks	2,555	3,500	3,500	3,500
<b>19</b>	<i>Benefits, Paid Staff</i>	<b>224,665</b>	<b>244,727</b>	<b>235,700</b>	<b>265,251</b>
<b>20</b>	<i>Total Salaries &amp; Benefits, Paid Staff</i>	<b>718,265</b>	<b>735,763</b>	<b>718,700</b>	<b>778,700</b>
<b>VOLUNTEER OPERATIONS</b>					
<b>21</b>	<b>Personnel Costs</b>	<b>106,331</b>	<b>118,000</b>	<b>117,000</b>	<b>120,000</b>
<b>22</b>	Statutory Payroll Taxes	0	0	0	0
<b>23</b>	Uniforms and Other Reimbursements	3,241	3,500	3,000	3,500
<b>24</b>	Medical Exams and Background Checks	5,179	5,000	4,000	6,000
<b>25</b>	<i>Total Volunteer Operations</i>	<b>114,751</b>	<b>126,500</b>	<b>124,000</b>	<b>129,500</b>

*FINAL*

**TWENTYNINE PALMS FIRE DEPARTMENT  
PROPOSED BUDGET  
FISCAL YEAR 2010-2011**

	<b>Fiscal 2008-09 Actual</b>	<b>Fiscal 2009-10 Amended Budget</b>	<b>Fiscal 2009-10 Projected</b>	<b>Fiscal 2010-11 Proposed Budget</b>
<b>FACILITIES</b>				
26	Repairs & Maintenance	8,908	11,000	11,000
27	Cleaning Supplies	3,435	4,000	4,000
28	Telephone	4,205	5,800	5,000
29	Natural Gas & Propane	3,410	4,500	5,500
30	Electricity	11,712	12,000	11,500
31	Other	0	0	0
32	Internet and Cable Service	4,893	3,500	3,500
33	Trash Service	1,540	1,500	1,500
34	<i>Total Facilities Expenses</i>	<b>38,103</b>	<b>42,300</b>	<b>41,500</b>
<b>OTHER ADMINISTRATIVE EXPENSES</b>				
35	Legal and Outside Professional Services	27,315	23,000	23,000
36	Outside Services, Other Governmental Agencies	1,800	1,800	1,800
37	Uncollectable Accounts	3,081	10,000	0
38	Office Supplies	5,347	4,500	4,500
39	Travel & Expenses	455	500	300
40	Insurance, Bonds & Workers Compensation	62,165	65,524	58,000
41	Printing & Publications	852	1,200	1,200
42	Dues & Subscriptions	1,868	2,400	2,000
43	Station Supplies	6,888	8,000	7,582
44	Overhead Allocation	32,686	35,918	35,918
45	Contingency Expenditures	0	3,000	0
46	Safety Material & Supplies	1,879	2,500	2,000
47	Public Information Material & Supplies	774	1,000	1,000
48	<i>Total Other Administrative Expenses</i>	<b>145,110</b>	<b>159,342</b>	<b>137,300</b>
			<b>154,054</b>	

*FINAL*

**TWENTYNINE PALMS FIRE DEPARTMENT  
PROPOSED BUDGET  
FISCAL YEAR 2010-2011**

	<b>Fiscal 2008-09 Actual</b>	<b>Fiscal 2009-10 Amended Budget</b>	<b>Fiscal 2009-10 Projected</b>	<b>Fiscal 2010-11 Proposed Budget</b>
<b>TRAINING</b>				
<b>49</b> Schools, Course Fees & Materials	3,615	6,000	8,000	8,000
<b>50</b> Conferences & Seminars	307	500	300	500
<b>51</b> Travel & Expenses	2,296	2,000	4,000	4,000
<b>52</b> Books & Films	270	300	300	300
<b>53</b> Training Materials & Supplies	2,461	2,500	700	2,500
<b>54</b> Other Training	375	300	0	300
<b>55</b> CPR and Defribulator Training	2,126	1,500	1,000	1,500
<b>56</b> Certifications and Other Expenses	1,214	1,500	700	1,500
<b>57</b> <i>Total Training</i>	<b>12,664</b>	<b>14,600</b>	<b>15,000</b>	<b>18,600</b>
<b>LOGISTICS</b>				
<b>58</b> Communications, Materials & Supplies	374	1,000	800	1,000
<b>59</b> Communications, Outside Repairs & Maintenance	374	500	700	1,000
<b>60</b> Communications, Dispatch Fees & Service Agreements	115,254	109,000	109,000	105,000
<b>61</b> <i>Total Logistics</i>	<b>116,002</b>	<b>110,500</b>	<b>110,500</b>	<b>107,000</b>
<b>FIRE PREVENTION</b>				
<b>62</b> Fire Prevention Materials and Supplies	1,522	1,500	1,500	1,500
<b>63</b> Public Fire Education	1,942	2,500	2,500	2,500
<b>64</b> <i>Total Fire Prevention</i>	<b>3,464</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>
<b>APPARATUS MAINTENANCE</b>				
<b>65</b> Maintenance and Repair	25,381	22,000	42,000	29,000
<b>66</b> Mechanic Charges	14,442	24,600	18,000	22,000
<b>67</b> Fuel & Oil	24,262	28,000	27,000	29,000
<b>68</b> <i>Total Apparatus Maintenance</i>	<b>64,085</b>	<b>74,600</b>	<b>87,000</b>	<b>80,000</b>

FINAL

**TWENTYNINE PALMS FIRE DEPARTMENT  
PROPOSED BUDGET  
FISCAL YEAR 2010-2011**

	<b>Fiscal 2008-09 Actual</b>	<b>Fiscal 2009-10 Amended Budget</b>	<b>Fiscal 2009-10 Projected</b>	<b>Fiscal 2010-11 Proposed Budget</b>
<b>FIRE EQUIPMENT</b>				
69	Equipment Maintenance & Repair	4,012	5,000	5,500
70	Equipment Supplies & Parts	4,328	4,000	5,000
71	EMS Consumables	3,889	5,000	5,500
71	Suppression Consumables	3,147	4,000	3,000
72	<b>Total Fire Equipment</b>	<b>15,376</b>	<b>18,000</b>	<b>19,000</b>
73	<b>Total Operating Expenses</b>	<b>1,227,820</b>	<b>1,285,605</b>	<b>1,256,500</b>
 <b>NON-OPERATING EXPENSES</b>				
<b>CAPITAL EXPENDITURES (Including Carryovers)</b>				
74	Capital Expenditures - Structures	15,000	15,000	13,000
75	Capital Expenditures - Office Equipment	0	0	0
76	Capital Expenditures - Fire Equipment	32,770	32,770	19,000
77	Capital Expenditures - Communications	0	0	0
78	Capital Expenditures - Apparatus & Vehicles	0	0	0
79	<b>Total Capital Expenditures</b>	<b>47,770</b>	<b>47,770</b>	<b>32,000</b>
80	Expenditures From Donated Funds	10,000	1,000	10,000
81	<b>Total Operating and Non-Operating Expenditures</b>	<b>\$ 1,343,375</b>	<b>\$ 1,305,270</b>	<b>\$ 1,378,954</b>
82	<b>Total Revenues Less Expenses</b>	<b>\$ (43,775)</b>	<b>\$ (16,470)</b>	<b>\$ (85,954)</b>
 <b>ADDITIONS TO RESERVE ACCOUNTS</b>				
83	Addition (Reduction) to Apparatus & Comm. Reserve	70,000	70,000	70,000
84	Addition (Reduction) in Contingency Reserve	0	0	0
85	<b>Total Reserve Additions</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>
86	<b>Change in Unrestricted Working Capital Balance</b>	<b>\$ (113,775)</b>	<b>\$ (86,470)</b>	<b>\$ (155,954)</b>

**TWENTYNINE PALMS FIRE DEPARTMENT  
CAPITAL IMPROVEMENTS &  
REPLACEMENT AND REHABILITATION BUDGET  
FISCAL YEAR 2010-2011**

<b>PROJECT:</b>	<b>Fiscal 2010-11 Budget</b>	<b>Estimated Fiscal 2011-12</b>	<b>Estimated Fiscal 2012-13</b>	<b>Estimated Fiscal 2013-14</b>	<b>Estimated Fiscal 2014-15</b>
<i>a.</i> Replacement Turnout Gear	12,000	12,000	15,000	15,000	15,000
<i>b.</i> Replacement Fire Hose and Nozzles	7,000	5,000	5,000	5,000	5,000
<i>c.</i> Replace Overhead Bay Doors (4), Lear Station	13,000	0	0	0	0
<i>d.</i> Replacement Command Pickup	0	41,000	0	0	0
<i>e.</i> Replacement of Engine 421	0	0	0	440,000	0
<i>f.</i> Replacement Radios	0	6,000	0	6,000	0
<i>Total Expenditures</i>	<b>32,000</b>	<b>64,000</b>	<b>20,000</b>	<b>466,000</b>	<b>20,000</b>
<b>UNFUNDED PROJECTS:</b>					
Demolition of Old Admin Building		\$35,000			
Relocation of Living Quarters, Station 421		750,000			
<i>Total Unfunded Projects</i>		<b>\$785,000</b>			

**FINAL**

**TWENTYNINE PALMS FIRE DEPARTMENT  
ANALYSIS OF AVAILABLE CASH  
FISCAL YEAR 2010-2011**

	<u>Unrestricted Balance</u>	<u>Contingency Reserve</u>	<u>Apparatus Reserve</u>	<u>Total</u>
<b>Estimated Beginning Balance: July 1, 2010</b>	<b>\$ 976,748</b>	<b>\$ 56,713</b>	<b>\$ 105,000</b>	<b>\$ 1,138,461</b>
<b>Total Operating Revenue</b>	<b>1,246,000</b>	<b>0</b>	<b>0</b>	<b>1,246,000</b>
<b>Interest Revenue</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>5,000</b>
<b>Grant Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Donations and CPR Revenues</b>	<b>11,500</b>	<b>0</b>	<b>0</b>	<b>11,500</b>
<b>Total Other Non-Operating Revenue</b>	<b>30,500</b>	<b>0</b>	<b>0</b>	<b>30,500</b>
<b>Total Operating Expenditures</b>	<b>(1,336,954)</b>	<b>0</b>	<b>0</b>	<b>(1,336,954)</b>
<b>Capital Expenditures</b>	<b>(32,000)</b>	<b>0</b>	<b>0</b>	<b>(32,000)</b>
<b>Other Non-Operating Expenditures</b>	<b>(10,000)</b>	<b>0</b>	<b>0</b>	<b>(10,000)</b>
<b>Addition (Reduction) to/from Apparatus Reserve</b>	<b>(70,000)</b>	<b>0</b>	<b>70,000</b>	<b>0</b>
<b>Estimated Ending Balance: June 30, 2011</b>	<b>\$ 820,794</b>	<b>\$ 56,713</b>	<b>\$ 175,000</b>	<b>\$ 1,052,507</b>